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**From:** Bloom, David [Bloom.David@epa.gov]  
**Sent:** 11/2/2017 8:59:50 PM  
**To:** Minoli, Kevin [Minoli.Kevin@epa.gov]; Assistant Administrators [Assistant\_Administrators@epa.gov]; Elkins, Arthur [Elkins.Arthur@epa.gov]; Packard, Elise [Packard.Elise@epa.gov]; DAA-Career [DAACareer@epa.gov]; DAA-Non-Career [DAANonCareer@epa.gov]; Associate Administrators [Associate\_Administrators@epa.gov]; Deputy Associate Administrators [Deputy\_Associate\_Administrators@epa.gov]; Regional Administrators [Regional\_Administrators@epa.gov]; DRA [DRA@epa.gov]  
**CC:** Flynn, Mike [Flynn.Mike@epa.gov]; Darwin, Henry [darwin.henry@epa.gov]; Jackson, Ryan [jackson.ryan@epa.gov]; Bloom, David [Bloom.David@epa.gov]; Greaves, Holly [greaves.holly@epa.gov]; Brown, Byron [brown.byron@epa.gov]; Gunasekara, Mandy [Gunasekara.Mandy@epa.gov]; Greenwalt, Sarah [greenwalt.sarah@epa.gov]; Bodine, Susan [bodine.susan@epa.gov]; Dourson, Michael [dourson.michael@epa.gov]; Wooden-Aguilar, Helena [Wooden-Aguilar.Helena@epa.gov]; Osborne, Howard [Osborne.Howard@epa.gov]; Associate Assistant Administrator [Associate\_Assistant\_Administrator@epa.gov]; OBrien, Kathy [Obrien.Kathy@epa.gov]; Brookshire, Malena [Brookshire.Malena@epa.gov]; Gross, Hayley [gross.hayley@epa.gov]; Francois, Jahan [francois.jahan@epa.gov]  
**Subject:** REMINDER: Senior Leader Ranking of 2017 Enterprise Risks Requested by Tomorrow  
**Attachments:** Attachment\_Enterprise Risk Ranking 10-26-2017.docx

Colleagues –

I thought I would give you a quick update. So far, we have only received about 15 responses. I am hoping those of you who have not responded will be able to do so tomorrow. If that's not possible, please let me know when you will be able to complete the poll so we can plan accordingly. As always, I appreciate your assistance and responsiveness, especially given the relatively short turnaround.

Thanks,  
David

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**From:** Bloom, David  
**Sent:** Thursday, October 26, 2017 5:23 PM  
**To:** Minoli, Kevin <Minoli.Kevin@epa.gov>; Assistant Administrators <Assistant\_Administrators@epa.gov>; Elkins, Arthur <Elkins.Arthur@epa.gov>; Packard, Elise <Packard.Elise@epa.gov>; DAA-Career <DAACareer@epa.gov>; DAA-Non-Career <DAANonCareer@epa.gov>; Associate Administrators <Associate\_Administrators@epa.gov>; Deputy Associate Administrators <Deputy\_Associate\_Administrators@epa.gov>; Regional Administrators <Regional\_Administrators@epa.gov>; DRA <DRA@epa.gov>  
**Cc:** Flynn, Mike <Flynn.Mike@epa.gov>; Darwin, Henry <darwin.henry@epa.gov>; Jackson, Ryan <jackson.ryan@epa.gov>; Bloom, David <Bloom.David@epa.gov>; Greaves, Holly <greaves.holly@epa.gov>; Brown, Byron <brown.byron@epa.gov>; Gunasekara, Mandy <Gunasekara.Mandy@epa.gov>; Greenwalt, Sarah <greenwalt.sarah@epa.gov>; Bodine, Susan <bodine.susan@epa.gov>; Dourson, Michael <dourson.michael@epa.gov>; Wooden-Aguilar, Helena <Wooden-Aguilar.Helena@epa.gov>; Osborne, Howard <Osborne.Howard@epa.gov>; Associate Assistant Administrator <Associate\_Assistant\_Administrator@epa.gov>; OBrien, Kathy <Obrien.Kathy@epa.gov>; Brookshire, Malena <Brookshire.Malena@epa.gov>; Gross, Hayley <gross.hayley@epa.gov>; Francois, Jahan <francois.jahan@epa.gov>  
**Subject:** Senior Leader Ranking of 2017 Enterprise Risks Requested by November 3, 2017

The purpose of this email is to request your ranking of the agency's top risks resulting from the risk assessments completed for the strategic objectives in the draft *FY 2018-2022 EPA Strategic Plan*. By November 3, please complete the [SurveyMonkey](#) poll to rank order your top 3 enterprise risks from the list of the 27 significant risks identified in the risk assessments. Please note that we are asking each of the addressees in the "To" line to complete the poll.

For your convenience, we have included the complete list of the 27 significant risks (Chart A). As context for your ranking, we developed visual analyses that show the relationship among the 27 significant risks (Charts B and C). Chart D shows the relationship between major significant risk groupings, the reform plan areas, and strategic measures.

After this ranking is complete, we will share with senior leaders the results and proposed next steps to address the enterprise risks, leveraging reform action plans as appropriate. The identified enterprise risks will be used to develop EPA's Enterprise Risk Profile, which will be the basis for reporting progress to OMB on our mitigation efforts in FY 2018. We will assess agency progress regularly in mitigating the enterprise risks as part of the Administrator's Quarterly Reviews, and will consider risks to inform agency decisions about resources and strategies to advance our priorities.

I appreciate your input and look forward to working with you as we continue to advance risk-based decision making at EPA. If you have questions, please contact me or your staff may contact [Hayley Gross](#) at (202) 564-0177 or [Jahan Francois](#) at (202) 564-6608.

Thanks,  
David

David Bloom  
Acting Chief Financial Officer  
Office of the Chief Financial Officer  
U.S. Environmental Protection Agency  
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